





Active Lancashire Board

Financial Year 2024/25



Updated January 2025

Active Lancashire Board Meetings Financial Year 2024/25



BOARD OF DIRECTORS MEETING MEMBERS

Board Members: Brian Cookson OBE (Chair) CC Rob Bailey Zuleikha Chikh Roger Davies CC Michael Green Bryan Jones (Vice-Chair) Kathryn Moffitt Dannielle Roberts Joanne Robinson CC Scott Smith *Board Members:* Dr Amanda Thornton VACANCY

Observing Board Member: Lucie Unsworth

Attendees: Adrian Leather Claire Lovick (Company Secretary) Stuart Oliver

3 members required to be quorate (1 to be LCC)

MEETING DATES

10th April 2024: 12.30-13.00 lunch, 13.00-16.00 Q1 Board meeting 20th June 2024: 10.00-16.00 Board Away Day (includes lunch) 17th July 2024: 12.30-13.00 lunch, 13.00-16.00 Q2 Board meeting 16th October 2024: 12.30-13.00 lunch, 13.00-16.00 Q3 Board meeting 29th January 2025: 12.30-13.00 lunch, 13.00-16.00 Q4 Board meeting

NOMINATION AND REMUNERATION COMMITTEE MEETING MEMBERS

Committee Members: Bryan Jones (Chair) Roger Davies Dannielle Roberts CC Scott Smith (Vice-Chair) Dr Amanda Thornton

Attendees: Donna Brennand Adrian Leather Claire Lovick (Company Secretary) 3 members required to be quorate

MEETING DATES

(1 to be LCC)

30th May 2024: 10.00-12.00 6th November 2024: 15.00-17.00 4th March 2025: 15.00-17.00

AUDIT AND FINANCE COMMITTEE MEETING MEMBERS

Committee Members: Rob Bailey (Chair) Zuleikha Chikh CC Michael Green Kathryn Moffitt VACANCY (Vice-Chair) Attendees: Adrian Leather Claire Lovick (Company Secretary) Stuart Oliver

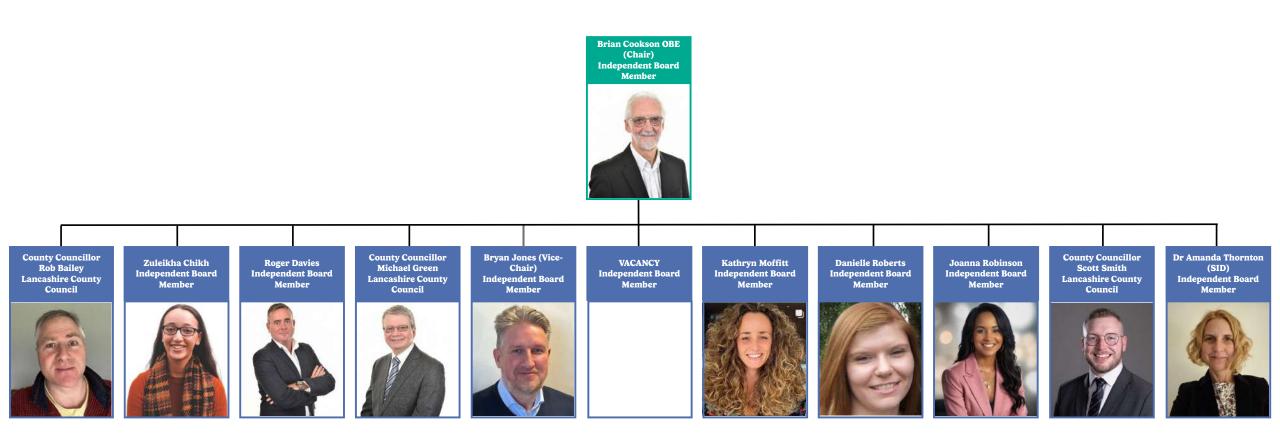
3 members required to be quorate (1 to be LCC)

MEETING DATES

24th June 2024: 15.00-17.00 25th November 2024: 15.00-17.00 24th March 2025: 10.00-12.00

Active Lancashire Board Members





Active Lancashire

Board Members Additional Roles



BOARD MEMBERS	ROLE
Brian Cookson	Board Chair
County Councillor Rob Bailey	Audit and Finance Committee Interim Chair
Zuleikha Chikh	 Audit and Finance Committee Member Board Lead: Lancashire Inclusion Network (LIN)
Roger Davies	Nomination and Remuneration Committee Member
County Councillor Michael Green	Audit and Finance Committee Member
Bryan Jones	 Board Vice-Chair Nomination and Remuneration Committee Chair Board Lead: Equality, Diversity and Inclusion (EDI)
Kathryn Moffitt	Audit and Finance Committee Member
Dannielle Roberts	 Nomination and Remuneration Committee Member Board Lead: Safeguarding
Joanna Robinson	
County Councillor Scott Smith	 Nomination and Remuneration Committee Vice-Chair Board Lead: Health and Safety
Dr Amanda Thornton	 Nomination and Remuneration Committee Member Senior Independent Director (SID) Board Lead: Health and Wellbeing
VACANCY	Audit and Finance Committee Vice-Chair



ACTIVE LANCASHIKE FOAKD MEMFEK PKOFILES

Brian Cookson Independent Board Member

Brian Cookson has had rather an unusual dual-pronged career - covering leadership roles in urban regeneration and in sport. Brian began his career working in Local Authority before joining the environmental charity Groundwork. This then led to a series of senior roles in regeneration, including roles with Sefton Council and Pendle Borough Council. He retired in 2013, having successfully overseen large scale, transformative, programmes of housing improvement, heritage conservation, town centre renewal and economic development.

Throughout his professional career, Brian not only participated in the sport of cycle racing, but also became involved in the organising, managing and governance of the sport, on a voluntary basis. This led to him leading a new Board which transformed the British Cycling Federation into an award-winning national governing body, winning numerous Olympic and Paralympic medals and turning the sport into one of the most popular in Great Britain. Brian was awarded the OBE for services to cycling in the New Year's Honours of 1 January 2008.

In 2013 Brian was elected as President of the International Cycling Federation, the UCI. During his time at the UCI he implemented fundamental governance changes, including establishing a new Ethics Commission and made huge progress in improving neglected issues such as women's cycling and environment and pollution issues all around the world. Brian concluded his mission in 2017 and retired back to Lancashire, where he now lives and cycles, and still involves himself in organising cycling events.



Board Chair



Email: bcookson@activelancashire.org.uk

County Councillor Rob Bailey Lancashire County Council



Rob Bailey is the elected Lancashire County Councillor for West Lancashire East and Lead member of the Council for Highways and Transport with a substantial interest in Active Travel.

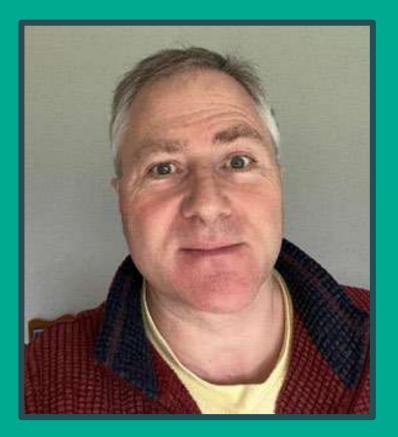
He was previously an elected member of West Lancashire Borough Council where he was at one time Mayor and cabinet member for Leisure.

Whilst qualified as a Chartered Engineer, Rob has worked for the Association for Public Service Excellence since 2003 as their principal advisor for Leisure, Highways and Transport. He sits on the National Local Government Physical Activity Partnership and has extensive experience and knowledge of the delivery of Sports and Leisure across the UK.

Rob holds an MBA from Warwick, degrees in Engineering and Law and postgrad qualifications in Facilities Management and Marketing.

He is a regular participant and volunteer for Parkrun and other hobbies include sailing, salsa and modern jive dancing and target shooting.

Audit and Finance Committee Interim Chair



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Zuleikha Chikh Independent Board Member



Zuleikha is a Doctoral Researcher in the sociology of sport at Loughborough University. Her research explores the experiences of racialised minority women undertaking sports leadership programmes in the UK. Her research interests are in gender, 'race', ethnicity, religion, sports leadership and governance.

Prior to becoming a Doctoral Researcher, Zuleikha held leadership roles as University of Central Lancashire Students' Union President and as a University of Central Lancashire Board member. She is experienced volunteering and working at a local, national and international level driving inclusion through sport for South Asian women, Muslim women, refugees and those seeking asylum. Zuleikha has been recognised for her community and research work by Active Lancashire, University of Central Lancashire, British Universities and Colleges Sport and Youth Sport Trust.

Alongside her studies, Zuleikha works closely with the FA South Asian Female National Advisory Group to drive change from grassroots to the senior leadership and governance tiers of football. In her spare time Zuleikha enjoys being active through yoga, swimming, futsal, badminton and tennis. Audit and Finance Committee Member Board Lead: Lancashire Inclusion Network (LIN)



Roger Davies Independent Board Member

Active Lancashire

Roger has worked for The English Football Association since August 2007. His current role as National Development Manager (Education) has seen him support the educational development of The FA's qualifications and support the development of The England DNA. He manages The FA's PE Unit who hold full time roles supporting teachers, trainee teachers and coaches who engage with both students and teachers in schools. In addition, Roger is the strategic lead for Coach and Teacher Development in the North of England.

He was a member of the National PE Expert Group which reviewed the National Curriculum for PE across key stages 1-4, supporting this and the development of resources for teachers and those in Initial Teacher Training. In 2014 Roger received a National Award by The Association for PE for Leadership and Influence linked to his work within the Education sector in England.

Roger has served on the Independent School's FA Executive Committee since 2001. His previous role within ISFA was as National Coach for the Under 18 representative team.

Previous to working for The FA, for nine years Roger worked full time as a Physical Education teacher (5-18 years), where he was also Director of football. He guided the school 1st XI to two National finals (2001 and 2004) where the team were crowned National Champions. Additionally, for eight years Roger worked part-time at Blackburn Rovers FC's Academy working predominantly with the younger age groups as a coach.

Nomination and Remuneration Committee Member



County Councillor Michael Green Lancashire County Council



Michael became a County Councillor in 2009, making use of the skills he had learnt as a solicitor, community champion and Borough Councillor in South Ribble. He has served at Lancashire County Council as a Lead Member and Cabinet Member for Economic Development, Environment and Planning, together with performing the duties of Group Secretary.

Having been re-elected for the fourth time in May 2021, representing the Moss Side and Farington division, Michael was pleased to become the Cabinet Member for Health and Wellbeing at a time when these areas of responsibility were firmly in the focus of Lancashire's residents. He serves as Chairman of the newly-formed Integrated Care Partnership for Lancashire and South Cumbria and as Chairman of the Lancashire Health and Wellbeing Board.

Michael is determined that as we recover from the Covid-19 pandemic, we need to focus on the priorities of enabling the best start in life, healthier hearts and happier minds for the residents of Lancashire, improving key public health outcomes, making Lancashire a healthier place for all and supporting our residents to thrive through better life chances.

In his spare time, Michael enjoys walking and sightseeing, supporting local charities, attending sports and cultural events, travelling, eating out and politics.

Audit and Finance Committee Member



Bryan Jones Independent Board Member



Bryan is the Dean of School for Health, Social Care and Sport at the University of Central Lancashire. He has a passion for driving both strategic and operational change to improve the lives of our community, particularly in the pursuit of healthier lifestyles through sport and physical activity. In 2021 he formed the social prescribing unit at UCLan to increase awareness, conduct research and connect more people with the intention of improving our local offer of health-based activities for its community.

Bryan has 30 years experience working in high performance sport. Originally, Bryan trained as a sport psychologist and strength and conditioning coach and worked with a variety of Governing Body for Sports as well as individual athletes. These included Olympians to those on talented performance pathways. Throughout his career he has coached to a high level in several sports and more recently provided coach development support to many professional coaches across Europe.

In 2012 Bryan founded a new 900 student secondary school in Cheshire, to provide better educational choices for local people, and remains as the Chair of Governors to this day. To this end, he is working with various local and national agencies to improve the policies and procedures that link directly to mental health in children.

Bryan is a proud Lancastrian and comes from a small village near the Trough of Bowland. He is an active outdoorsman with a strong interest in mountaineering, nature and music. Board Vice-Chair Nomination and Remuneration Committee Chair Board Lead: Equality, Diversity and Inclusion (EDI)



Kathryn Moffitt Independent Board Member



Kathryn is the Community and Wellbeing Manager at West Lancashire Borough Council, which includes providing leadership and developing and overseeing the strategic direction for health inequalities, wellbeing, and physical activity with the aim of improving health and wellbeing outcomes for the residents of West Lancashire.

Kathryn is responsible for community-based teams who work innovatively to codesign services with residents and partners to meet local needs and priorities. Kathryn is passionate about creating effective systematic changes, working in partnership to drive collective action and reduce the inequalities experienced by local communities.

Kathryn has always had a passion for health, wellbeing and nutrition having studied and worked in this field for over 20 years.

Kathryn's interest in sport started at an early age and she has been a canoeist since the age of eight. Kathryn started competing for the Great British Canoe Polo Team aged thirteen and has since achieved 7 European, 4 World and 3 World Games Championship medals. Kathryn retired from international competition in 2014 but has remained an active member of her club and when possible, competing in National Leagues and supporting the younger players to develop.

Audit and Finance Committee Member



Dannielle Roberts Independent Board Member



Dannielle is the Director and Founder of Proper Active, a strategic research consultancy specialising in movement and physical activity for better communities and better health and wellbeing.

Dannielle has worked across public, private and third sectors in a number of different industries. She began her career in the pharmaceutical industry as a research chemist with Pfizer, where she was involved in the identification of a number of potential new drug candidates. Her love of research, understanding what drives people, systems and decisionmaking, later led her towards social research, working on a wide range of research and evaluation programmes spanning education, community cohesion, tackling extremism, physical activity and health.

In 2021, recognising the transformative potential of being active not only to individuals, but also to our communities and our health and social care system, Dannielle moved to focus full-time on her work with Proper Active, aspiring to be a voice for positive change.

Outside of Proper Active, Dannielle is a volunteer consultant with charity Sported, helping grassroots community organisations to maximise their effectiveness and sustainability.

Nomination and Remuneration Committee Member Board Lead: Safeguarding



Joanna Robinson Independent Board Member



Lancashire born Joanna has dedicated the past 20 years of her career to working with families. With a degree in social work studies she has worked in children and families services, youth services, child protection, and supported children with disabilities. In 2011 she founded her own company Rhythmicality to better support new parents and care givers in bonding and attachment through music and movement. Witnessing firsthand the positive impact of music and physical activity she now teaches 250 children and families across Lancashire each week in collaboration with local services, private nurseries and schools.

In 2019, following the tragic loss of two close family members, she co-founded Its Mental with the mission to teach people how to self manage their mental health. Successfully delivering events across the UK and offering face to face services, training, networking, and online platforms with a goal to teach 1 million people how to self manage their mental wellbeing.

As a child Joanna spent time in foster care and is passionate about improving the educational outcomes for looked after children and care leavers, as only 6% of care leavers go to university. Joanna campaigns to make change.

Joanna continues her personal development journey and is currently studying to be a Person Centered counsellor to better support the families she works with.



County Councillor Scott Smith Lancashire County Council



Councillor Scott Smith is Lead Member for Highways and Active Travel at Lancashire County Council, where he represents the residents of the Whitworth and Bacup division. He is also a member of Rossendale Borough Council where he represents Facit and Shawforth. In addition to his work as councillor, Scott works for Northern Joinery, a national staircase manufacturer based in Whitworth.

Scott originally hails from Dundee but moved to Lancashire in 2018 and soon made it his home. In his spare time he is a keen musician, playing the piano, conducting and singing in various choirs in Rossendale and Manchester. He also enjoys travelling and getting outdoors when the Lancashire weather allows.

"It is a privilege to represent the people of Whitworth and Bacup, and to work on behalf of all Lancashire residents in my role at Lancashire County Council," said Scott. "I am keen to work with anyone who shares our vision for Lancashire as the best place to grow up, live and grow old, and am proud to be part of a team whose ambition for Lancashire knows no bounds". Nomination and Remuneration Committee Chair Board Lead: Health and Safety



Dr Amanda Thornton Independent Board Member



Amanda is an expert in the psychology of change, with a Doctorate in Clinical Psychology and 30 years of NHS experience both patient-facing and more latterly transformation, leadership and strategy.

Amanda has worked at an NHS Integrated Care System level (ICS) since 2012 holding a range of Clinical and Operational Director roles (Director of Clinical Services, Chief Clinical Information Officer, NHS COVID Staff Testing Director, Portfolio Director), designing, managing and transforming award-winning health and care services.

Amanda chose to leave the NHS in early 2023, keen to use her broad and extensive insights to align to and enable communities, business and industry to hear and respond to the growing needs of health and care services.

Amanda is clear that there are a range of wider stakeholders that 'hold the answers' to the health and care needs of our population and the services that cater for us – people, families, communities, carers, academia, suppliers, new business and voluntary sector partners. A humble, empowering leader and convener, she has facilitated collective efforts that have helped strengthen the UK health and care system – and hopes to continue to do so now looking through a different lens.

A proud 'Lancashire Lass', in her spare time Amanda is a keen gardener, enjoys a 5k run, is a selftaught saxophonist, and has a Spanish Duolingo streak of three years and counting. Fabulosa! Nomination and Remuneration Committee Member Senior Independent Director (SID) Board Lead: Health and Wellbeing





ADDITIONAL ATTENDEES AT FOAKD MEETING PKOFILES

Adrian Leather CEO, Active Lancashire



Adrian is Active Lancashire's Chief Executive. Adrian has worked in Lancashire for over 20 years, focusing his energy on making Lancashire a more healthy and equitable place. Adrian's background is in community development and criminal justice, but his passion is in collaborating with other organisations to help them be more successful and innovative.... and as part of the mix ensuring they work with us to make the County more active!

The Active Lancashire Board and Chair support Adrian to lead the Active Lancashire team, our Charity and Business, making sure we are grounded and relevant to the partners and communities we serve.

Adrian is always after a new personal challenge which he finds through his walking and cycling which is a pleasure, and restoring his house in the Lakes which is sometimes too much of a challenge.

Additional Attendee at Board meetings



Email: aleather@activelancashire.org.uk

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Stuart Oliver Director of Finance, Active Lancashire

Stuart is the Director of Finance for Active Lancashire. Stuart's role is to manage the finance function for the organisation, supporting the various projects with financial advice and support, reporting the financial performance to the Board of Directors and the Chief Executive, dealing with all funding claims and returns that we are required to submit to funding bodies and liaising with external partners such as auditors, bank and insurance company.

Prior to joining Active Lancashire in August 2015 Stuart worked for Lancashire County Developments for 10 years managing a Commercial and grant finance service and providing a Business Partner support to a number of not for Profit companies including Active Lancashire.

Stuart's career before 2005 was very much in the private sector running the Finance function and sitting on management teams including 5 years as Finance Director and Company Secretary of a window manufacturing company, 2 years as Financial Controller at a health food company and 7 years as Finance Manager at a chemical manufacturing and research organisation.

Stuart's life has always involved an active interest in sport although these days his participation seems to be as a taxi service and support to his three kids who are active in school sport as well as local clubs. Stuart is a big fan of Preston North End (are there any other teams in Lancashire?), a very retired local league footballer, lapsed squash player and was a keen but poor golfer... the rusted clubs will one day be resurrected! The ambition is now to be the office Table Tennis champ!



Additional Attendee at Board meetings



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